March 1, 2018

To Whom It May Concern:

It is my pleasure to provide this letter of recommendation for Rupak Das. I worked with Rupak during his two-year tenure with General Electric's Power division in Greenville, SC. We worked on maturing Environmental Barrier Coating (EBC) technology for ceramic matrix composite turbine components. During this time, Rupak was one of my key points of contact representing the component design team.

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During his tenure with GE, Rupak authored several inventions addressing our technical challenges. Of these, three have already been granted as US patents.

Rupak brought great enthusiasm and a fresh perspective to our team. I found him to have an ever-positive, self-confident attitude that I believe he will carry into any position he takes.

Please feel free to contact me at (518) 852-3182 or lipkin@ge.com with any other questions.

Don M. Liphin

Don M. Lipkin, Ph.D. Sr. Principal Scientist GE Global Research